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NSA review completed

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DIARY NOTES

25X1

DD/S

17 October 1957

25X1A9A

1. [] called to say that they had completed their overtime study in the Cable Secretariat and he will send me a copy of their recommendations. He wants me to realize that this may be out the window when they have completed the broader study which I asked him to make to determine whether parts of the Signal Center and the Cable Secretariat might not be combined.

2. Houston, Gates Lloyd and I talked to Dick Bissell about his request to employ Mr. []. I advised Dick that I thought Mr. Dulles might be in a bad way if he approved of this contract, inasmuch as at the rate Bissell proposed, Mr. [] would be receiving a salary at the rate of \$52,000 per annum. After some discussion, we thought it would be best in view of the temporary nature of his employment to try to obtain his services on a fee basis rather than as proposed. Accordingly, I have returned the memorandum to Bissell with the request that he proceed in this way.

25X1C4C

25X1A9A

4. [] has advised me that the Fairfax County Board is considering asking CIA to pay for a pumping station and certain sewerage lines which might cost as much as \$200,000 because the lines and this pump will be on our property. Accordingly, I have sent a letter to Mr. Massey of Fairfax County telling him that this is contrary to our understanding and asking him to make our feelings in this matter known to the Board. It may be, however, that in the final analysis we will have to pick up part of this tab.

25X9A8

5. [] was over to deliver to me for subsequent delivery to Mr. Dulles an invitation from General Samford to visit the NSA building at Fort Meade. Mr. [] hopes that Mr. Dulles can do this before the 28th of October, as after that time people will be moving in and we will not have the same access that we would if we can do it before the 28th.

25X9A8

6. A Mr. George Clarke was referred to me by the Director's Office and I returned his call. He said that he was a member of the D. C. Bar, owned three hotels in the city and operated a 1,200 acre farm beyond the Langley site. He said that he had not heard anything of our project recently and wanted to inquire as to what our progress was. I told him that I assumed

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he knew that the parkway was well underway and that this work was being done by the National Park Service and the Bureau of Public Roads. I also told him that we had let a contract for certain clearing and grubbing and that the work should start very shortly, and felt that we expected to let a contract for grading sometime between now and the first of the year. Insofar as the building itself is concerned, the plans will not be completed until next spring so we will probably not let a contract until next summer and the construction period is estimated at two years. Mr. Clarke was most cordial and invited me to stop in and see him if and when I was in the vicinity of his home.

7. I attended the Career Council meeting at which candidates for the National War College, the Harvard Management Course and the Industrial College of the Armed Forces were selected. The three principles for the National War College were [redacted] of DD/S. Alternates for the War College Course were, first, [redacted] of DD/P, second, [redacted] of DD/P and third, [redacted] of ONE. For the Industrial College of the Armed Forces, [redacted] of OCI was selected as the principle candidate and [redacted] of the Office of Logistics as the alternate. For the Harvard Management Course, [redacted] of the Commercial Staff was selected as the principle for the February session with [redacted] of the Comptroller's Office as an alternate. For the September session of Harvard, it was decided to put [redacted] both in as applicants and to let Harvard make their pick, unless we can get two slots which we will try to do. In this connection, while some of our candidates, such as [redacted], made excellent impressions on the Council, generally speaking our candidates did not make too good an impression. When asked why they wanted to go to these courses, what benefits they thought the course would be for them, and what good the Agency would get out of it, they were, in too many instances, lacking for adequate explanation. This is most important and, in future cases of this kind, I want to have a brief ten-minute session with the various candidates. I can do this all in a group to insure that they fully understand what they are supposed to do when they come before the Career Council.

8. I met with Dick Bissell, Larry Houston and Gates Lloyd to discuss with Bissell his suggestion that in taking over responsibility for TSS, he also take over authority now vested in the Office of Logistics for executing their contracts. I told Dick that I believe in a centralized support organization and that I wholeheartedly agreed in the way that [redacted] had been run, but I did not believe this was a precedent upon which we should transfer the whole of the TSS contracting business to him. I then asked him to state his reasons for feeling that this would be a good idea. He said that first of all, he felt that the Agency would have a better relationship with contractors if he did not have to deal through another service component, and, secondly, that he was satisfied from his experience with [redacted] that he could move much faster than we could in the Office of Logistics. He went on with some other reasons, all of which are merely personal and involve human relations. I said that while I subscribed to everything they had done in [redacted] I did not believe that this

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administrative organization should be perpetuated and expanded, that I firmly believe that transferring contracting functions to him for TSS would be an unnecessary duplication of effort, and that I thought he should consider putting the contracting personnel he has obtained from the Office of Logistics back in that Office where they could service him in the same way they service other people. Dick said that he did not have in mind transferring the entire function but thought maybe only a part of it. I reminded him that through Project [redacted] TSS already has authority to obligate up to 10% of their total research and development project without going through the Office of Logistics and I hoped that this would be adequate to meet his needs. Larry Houston was very helpful and said that he did not know of any justification for transferring this to Bissell. I told Dick that if he could give specific reasons other than generalities as to why the thing would not work as it is now set up, I would be glad to discuss them with him, either now or later. After a half-hour discussion, it was agreed that we would leave the set-up as it is for the moment. Bissell made it clear that if he decided to go ahead as it is and he did not get excellent service, he would be very sensitive about the situation. I told him I had no objection to this and I was perfectly prepared to meet this situation if it arose. I am not sure, but I think that he will probably not make an issue of this. However, in the Office of Logistics, they will have to be very careful indeed to make sure that he gets good service. I have spoken to [redacted] about this and I do not believe there will be any difficulty.

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